

# Phoenix - AZ

**PREPARED BY** 





## Phoenix - AZ Hospitality

#### **HOSPITALITY MARKET REPORT**

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12 Mo Occupancy

12 Mo ADR

12 Mo RevPAR

12 Mo Supply

12 Mo Demand

67.9% \$154.83 \$105.10 25.4M 17.2M

Phoenix hotels have fared better and recovered faster compared to other markets nationally. Until November, Phoenix was the only major market in the western U.S. to exceed pre-pandemic RevPAR levels and remains the most recovered.

In April, Phoenix occupancy exceeded 2019 levels for the first time since the start of the pandemic as group and corporate travel started showing a significant recovery. Initially, looser COVID-19 restrictions and easy market accessibility helped Phoenix hotels achieve better results with some smaller events and conferences, but it was the leisure visitors who drove the recovery. In May, group occupancy was one of the highest in the nation, causing total occupancy to reach 69.3%, which was slightly above May 2019 levels and well above the national level of 65.1%.

Over the past 12 months, Phoenix hotel occupancy reached 67.9%, one of the highest levels among the top markets nationally and only slightly below 2019 annual levels. Before the pandemic, the Phoenix market captured all travel segments, which resulted in annual occupancy levels around 70%. Corporate expansions and relocations to the area, including Zoom and Deloitte, induced business travel demand, while significant sporting events, such as MLB spring training, generated

group and leisure demand.

Positive Phoenix hotel performance is projected to continue. Annual occupancy is expected to be within a few occupancy points of 2019 levels this year, while monthly average daily rates have exceeded 2019 levels for the past year. Annual RevPAR is forecast to exceed pre-pandemic levels this year, which would make it one of the most recovered major markets nationally when indexed to 2019 performance.

After years of limited supply growth, Phoenix began to open an abundance of hotel rooms in 2019, and the trend has not slowed. Approximately 1,500 rooms in 12 hotels opened in the past 12 months, and 4,718 hotel rooms are under construction, most of which are set to open in the next two years.

This year, hotel investment volume is close to surpassing last year's annual volume. Hotel investment volume was slightly muted in 2021, unlike most markets that were in line with pre-pandemic annual levels. The number of hotel trades in 2021 was much higher than historical trends, but primarily small, lower-tier class hotels traded, a handful of which are to be converted to alternative uses.

#### **KEY INDICATORS**

| Class                    | Rooms  | 12 Mo Occ | 12 Mo ADR | 12 Mo RevPAR | 12 Mo Delivered | Under Construction |
|--------------------------|--------|-----------|-----------|--------------|-----------------|--------------------|
| Luxury & Upper Upscale   | 20,606 | 58.6%     | \$261.07  | \$152.97     | 459             | 955                |
| Upscale & Upper Midscale | 30,603 | 69.4%     | \$138.03  | \$95.81      | 965             | 1,435              |
| Midscale & Economy       | 18,101 | 75.8%     | \$88.07   | \$66.75      | 114             | 2,091              |
| Total                    | 69,310 | 67.9%     | \$154.83  | \$105.10     | 1,538           | 4,718*             |

<sup>\*</sup>Includes 237 Rooms Under Construction that are currently unaffiliated with any Class.

| Average Trend    | Current  | 3 Mo     | YTD      | 12 Mo    | Historical Average | Forecast Average |
|------------------|----------|----------|----------|----------|--------------------|------------------|
| Occupancy        | 69.3%    | 75.9%    | 73.4%    | 67.9%    | 64.2%              | 71.1%            |
| Occupancy Change | 11.6%    | 13.9%    | 19.5%    | 27.7%    | 0.3%               | 0.9%             |
| ADR              | \$153.67 | \$191.60 | \$187.75 | \$154.83 | \$130.27           | \$162.76         |
| ADR Change       | 22.6%    | 39.8%    | 46.3%    | 41.2%    | 4.3%               | 1.6%             |
| RevPAR           | \$106.48 | \$145.45 | \$137.86 | \$105.10 | \$83.59            | \$115.66         |
| RevPAR Change    | 36.8%    | 59.2%    | 74.8%    | 80.3%    | 4.6%               | 2.5%             |





The Phoenix hotel market is the most recovered major hospitality market in the western U.S. as Phoenix RevPAR has mostly exceeded pre-pandemic performance since last June. Leisure demand has driven recovery in Phoenix, and while group and business visitor demand are returning at a slower pace, it is still comparatively quicker than other markets.

Looser COVID restrictions have helped hotel performance over the past 18 months, but hotel demand is also attributed to the expansion of many well-known companies to Phoenix, including Amazon, Allstate, and DoorDash. Additionally, leisure travelers are drawn to sporting events with numerous professional and college teams, a revitalized downtown area, and scenic excursions to popular destinations such as Red Rock State Park in Sedona. Temperate weather in the first quarter generates peak seasonality, which is also assisted by significant annual events, including the Phoenix Waste Management Open golf tournament in February, typically drawing over 200,000 visitors, and MLB spring training in March, attracting over 1.5 million visitors.

Occupancy recovery remains firm and may have even surpassed pre-pandemic levels if the market hadn't added nearly 7,000 hotel rooms to the market since 2019. This represents a higher hotel inventory addition than the combined number of rooms added from 2010 through 2018. Still, the market is absorbing the new

supply well due to leisure visitors pushing weekend occupancy levels higher than pre-pandemic levels from May 2021 through May 2022. Group occupancy remains below pre-pandemic levels but is one of the highest among the other major markets nationally.

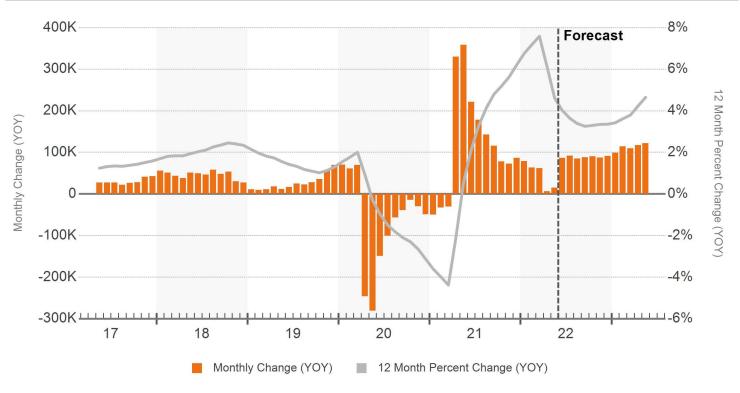
Average daily rate has fully recovered and has been breaking market records as it surpassed pre-pandemic levels since last May. Many markets recovered to pre-pandemic average daily rates due to leisure visitors paying high weekend rates that offset the reduced rates on weekdays; however, Phoenix average daily rates exceeded 2019 rates on weekdays and weekends since last June. Weekday rate performance was boosted by group average daily rates exceeding group rates paid in 2019 over the past eight months.

The Phoenix market is projected to exceed the previous peak RevPAR level that occurred in 2019 this year. The Phoenix Convention Center has a robust convention calendar in 2022, and the MLB lockout resolving allowed spring training to happen this year, which further fuels hotel performance. A favorable hotel outlook is expected to continue through the next few years as Phoenix is hosting significant events such as the Super Bowl in 2023 and NCAA Final Four games in 2024. When Phoenix hosted the 2015 Super Bowl, RevPAR increased 42% and 17.9% year over year in January and February, respectively.

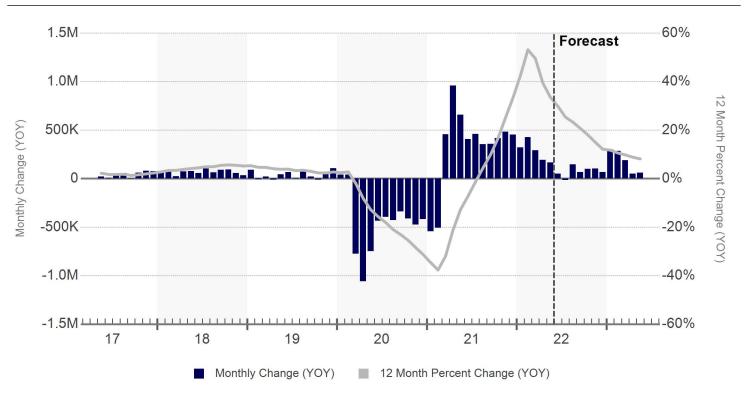




#### **SUPPLY CHANGE**



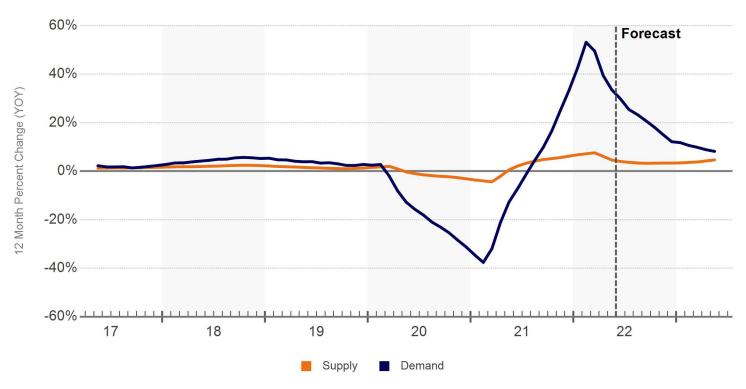
#### **DEMAND CHANGE**



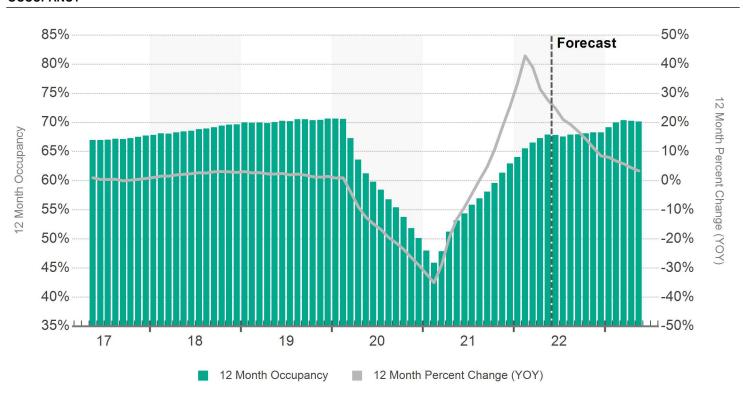




#### **SUPPLY & DEMAND CHANGE**



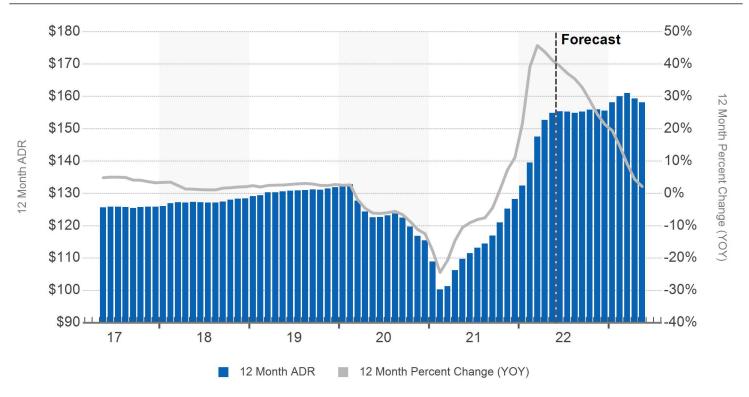
## **OCCUPANCY**



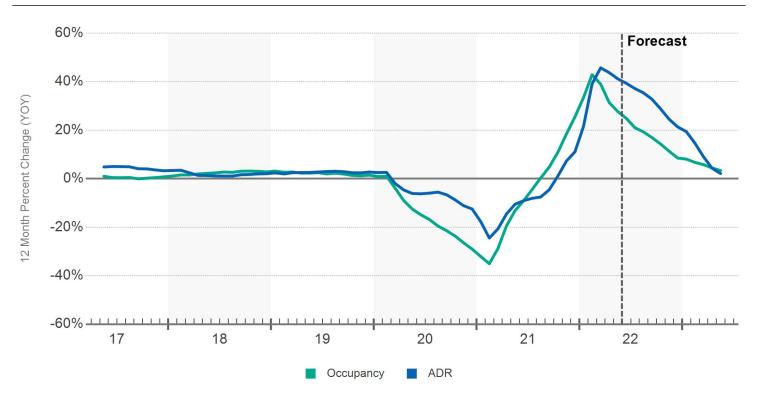




#### **ADR**



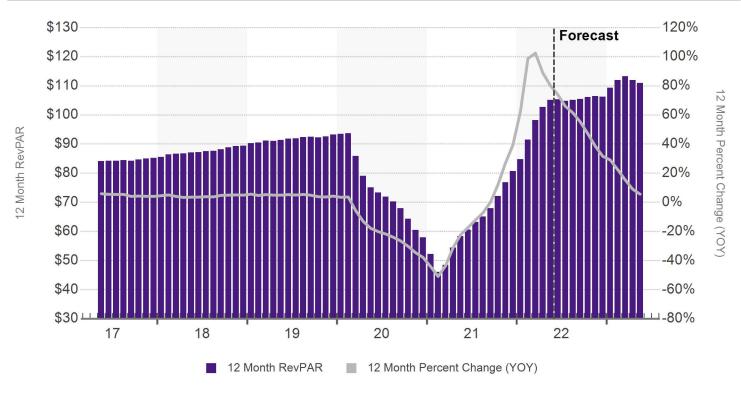
#### **OCCUPANCY & ADR CHANGE**



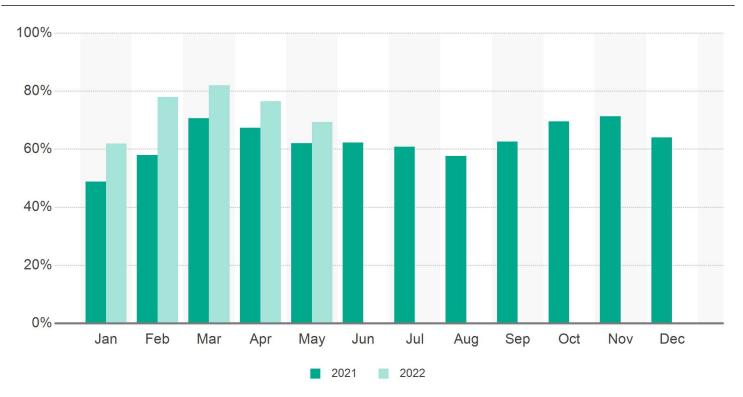




## **REVPAR**



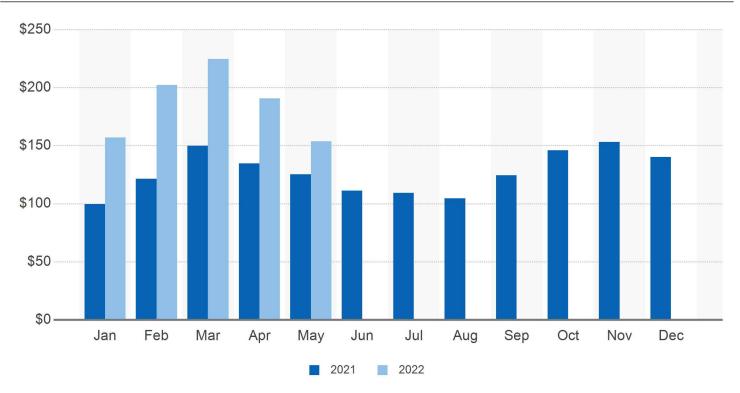
#### **OCCUPANCY MONTHLY**



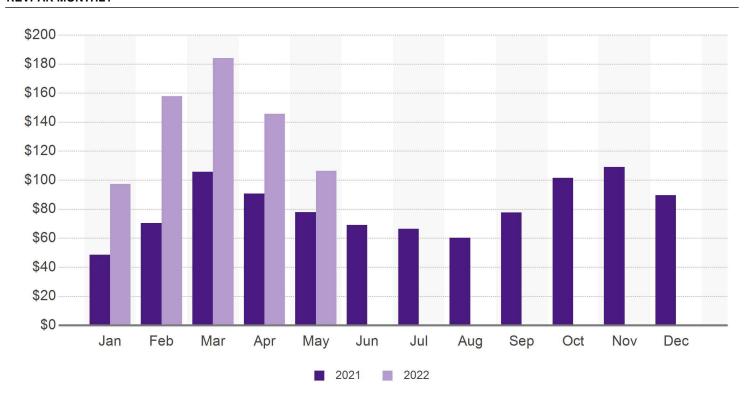




## **ADR MONTHLY**



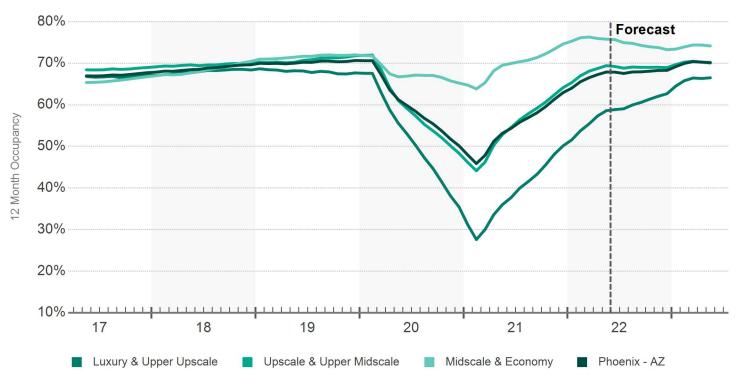
## **REVPAR MONTHLY**



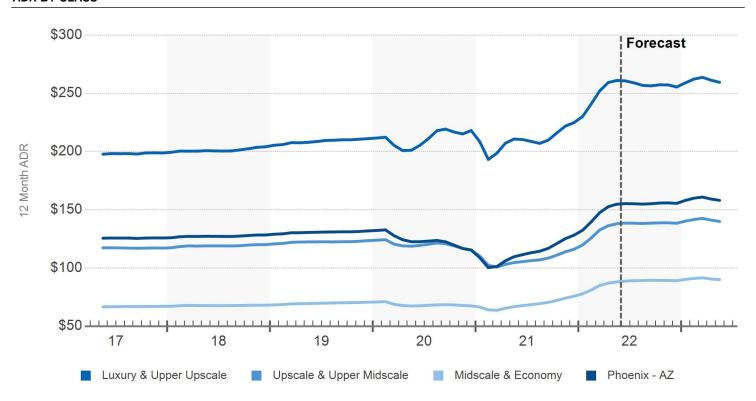




#### **OCCUPANCY BY CLASS**



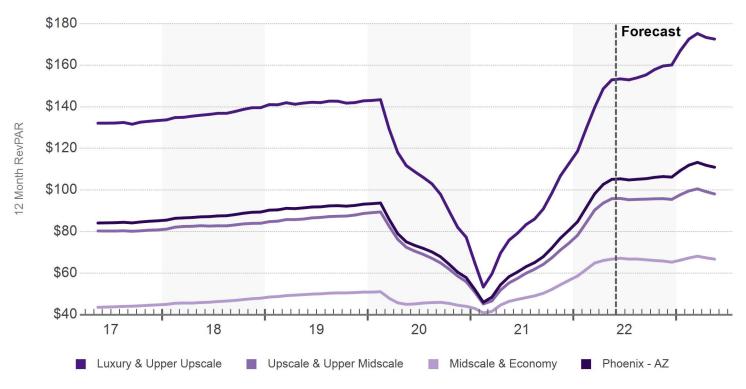
## **ADR BY CLASS**



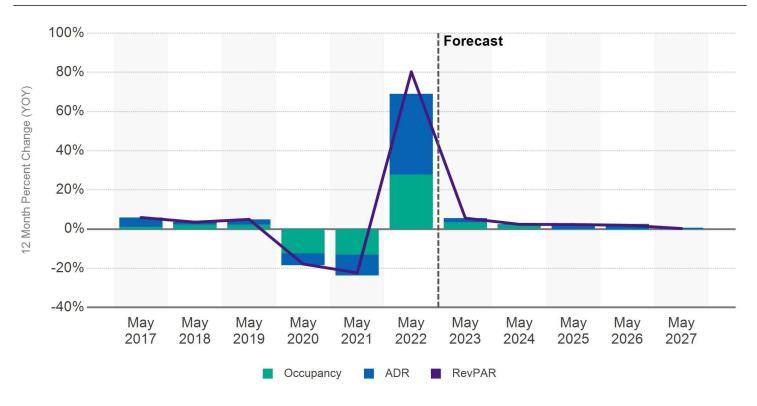




#### **REVPAR BY CLASS**



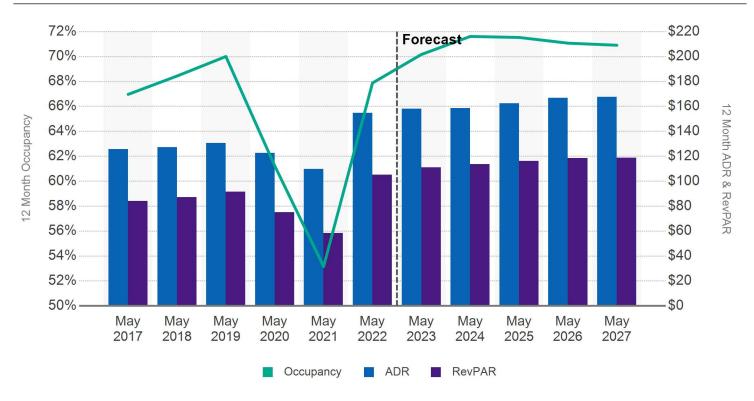
#### **REVPAR GROWTH COMPOSITION**







#### **OCCUPANCY, ADR & REVPAR**







## **FULL-SERVICE HOTELS PROFITABILITY (ANNUAL)**

|   |               | 2021     | 2020-2021 % Change |        |        |
|---|---------------|----------|--------------------|--------|--------|
| Market                                  | % of Revenues | PAR      | POR                | PAR    | POR    |
| Revenue                                 |               |          |                    |        |        |
| Rooms                                   | 52.8%         | \$39,326 | \$226.41           | 69.9%  | 2.7%   |
| Food                                    | 17.0%         | \$12,676 | \$72.98            | 61.0%  | -2.7%  |
| Beverage                                | 9.2%          | \$6,886  | \$39.64            | 113.3% | 28.9%  |
| Other F&B                               | 5.3%          | \$3,948  | \$22.73            | 43.6%  | -13.2% |
| Other Departments                       | 10.3%         | \$7,694  | \$44.30            | 84.0%  | 11.2%  |
| Miscellaneous Income                    | 5.3%          | \$3,917  | \$22.55            | 12.6%  | -31.9% |
| Total Revenue                           | 100%          | \$74,447 | \$428.61           | 66.7%  | 0.8%   |
| Operating Expenses                      |               |          |                    |        |        |
| Rooms                                   | 24.4%         | \$9,581  | \$55.16            | 56.2%  | -5.6%  |
| Food & Beverage                         | 69.0%         | \$16,231 | \$93.45            | 55.1%  | -6.2%  |
| Other Departments                       | 100.8%        | \$7,753  | \$44.64            | 51.5%  | -8.4%  |
| Administrative & General                | 9.2%          | \$6,833  | \$39.34            | 42.9%  | -13.6% |
| Information & Telecommunication Systems | 1.4%          | \$1,048  | \$6.04             | -3.2%  | -41.5% |
| Sales & Marketing                       | 7.7%          | \$5,724  | \$32.95            | 39.3%  | -15.8% |
| Property Operations & Maintenance       | 5.4%          | \$4,023  | \$23.16            | 31.0%  | -20.8% |
| Utilities                               | 3.3%          | \$2,445  | \$14.08            | 17.9%  | -28.8% |
| Gross Operating Profit                  | 27.9%         | \$20,808 | \$119.80           | 166.0% | 60.8%  |
| Management Fees                         | 3.4%          | \$2,499  | \$14.39            | 110.7% | 27.3%  |
| Rent                                    | 2.4%          | \$1,787  | \$10.29            | 73.6%  | 4.9%   |
| Property Taxes                          | 3.2%          | \$2,402  | \$13.83            | 11.9%  | -32.4% |
| Insurance                               | 0.9%          | \$644    | \$3.71             | 31.5%  | -20.5% |
| EBITDA                                  | 18.1%         | \$13,476 | \$77.58            | 353.7% | 174.3% |
| Fotal Labor Costs                       | 36.5%         | \$27,154 | \$156.33           | 34.3%  | -18.8% |

<sup>(1)</sup> For Annual P&L, the current year exchange rate is used for each year going back in time. This current year exchange rate is the average of all 12 monthly rates for that year.



<sup>(2)</sup> Percentage of Revenues for departmental expenses (Rooms, Food & Beverage, and Other Departments) are based on their respective departmental revenues. All other expense percentages are based on Total Revenue.

<sup>(3)</sup> Labor costs are already included in the operating expenses above. Amounts shown in Total Labor Costs are for additional detail only.

Approximately 4,700 rooms in 27 properties are under construction, all of which are set to open in the next two years. Few properties opened early this year, and most are set to open in the second half of the year. The under-construction hotels are in most submarkets, but the Scottsdale Submarket has the highest concentration of hotel rooms under development. The increase in supply could be attributed to the expanding Phoenix market and the prospect of hosting the Super Bowl in 2023, as some Super Bowl host markets show a spike in supply a few years prior to the event.

Unlike national trends, the majority of hotel rooms under construction are independent brands. Much of this is attributed to the largest hotel currently under construction, the 1,200-room VAI Resort in Glendale. The hotel is projected to open in April 2023, missing out on the Super Bowl demand. The resort will feature an 11-acre lagoon with white sandy beaches, retail, and themed restaurants.

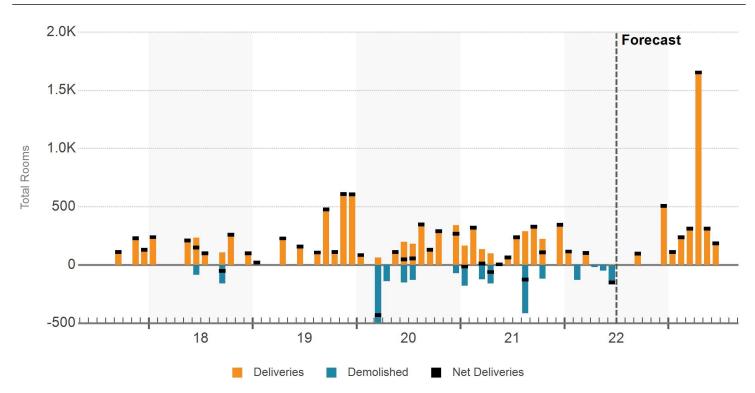
Another significant project under construction broke ground in September and is set to open in 2023. The

330-room Omni Tempe Hotel at ASU is expected to cost \$125 million, or \$378,000/key, and will feature numerous dining options, 36,000 SF of meeting space, and an elevated pool deck. It is owned and developed by the Arizona Board of Regents/Arizona State University.

The 225-room Ritz Carlton Paradise Valley is the only Luxury class hotel under construction. Luxury Class hotels represent the lowest percentage of rooms in the Phoenix market compared to the other classes. It is being built on 20-acres in the Scottsdale submarket, which has the majority of luxury hotel rooms in the market. The hotel is set to open in early 2023.

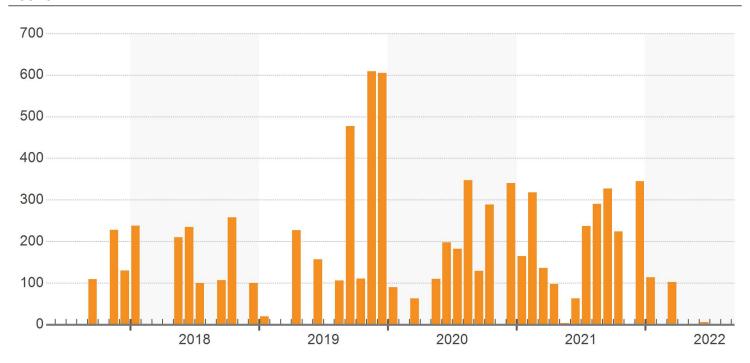
The largest property to open in the past two years was the 290-room Westin Tempe, in August. It is a two-minute walk to the Arizona State University campus and to Sun Devil Stadium. The hotel site will complement the growing headquarters and executive offices of many Fortune 500 companies including Microsoft, State Farm, Morgan Stanley, KPMG, Silicon Valley Bank, and LifeLock.

#### **DELIVERIES & DEMOLITIONS**

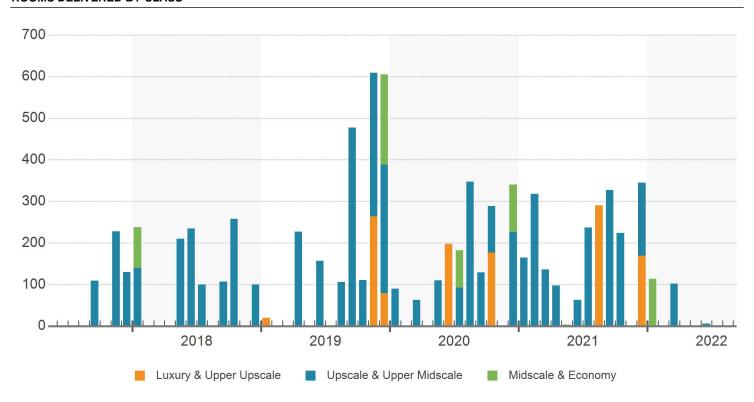




#### **ROOMS DELIVERED**



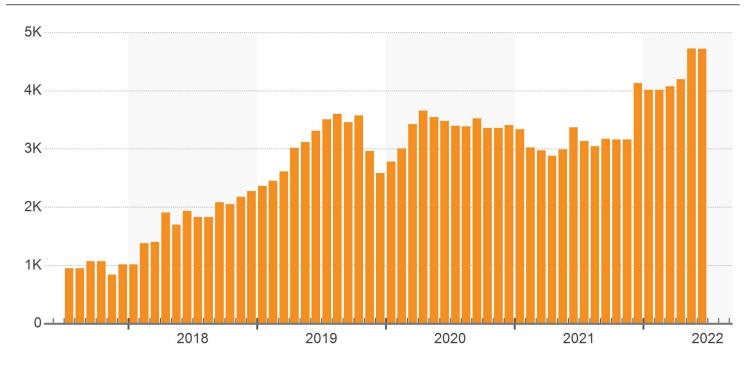
#### **ROOMS DELIVERED BY CLASS**



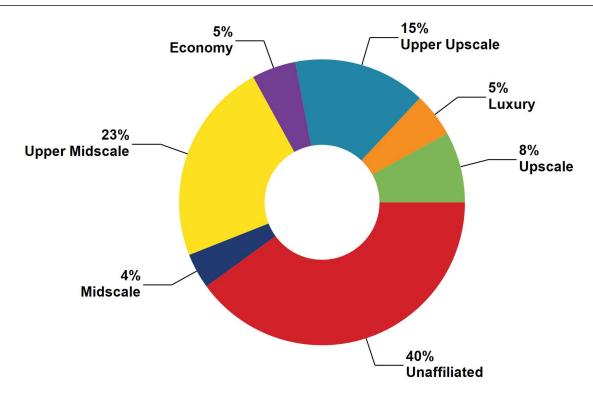




#### **ROOMS UNDER CONSTRUCTION**



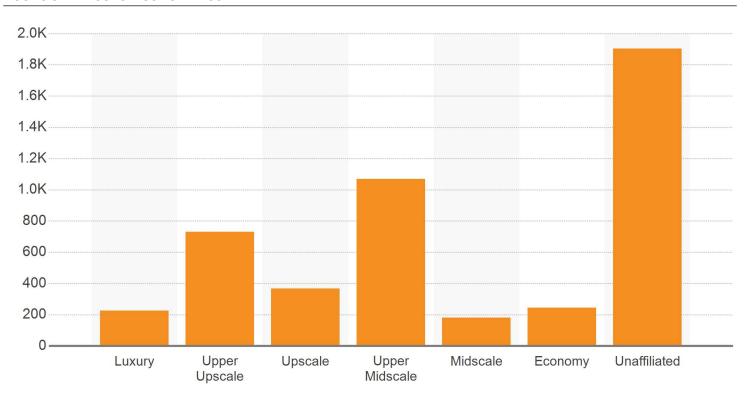
#### TOTAL ROOMS UNDER CONSTRUCTION BY SCALE







## **ROOMS UNDER CONSTRUCTION BY SCALE**







Phoenix - AZ Hospitality

Properties Rooms Percent of Inventory Average Rooms

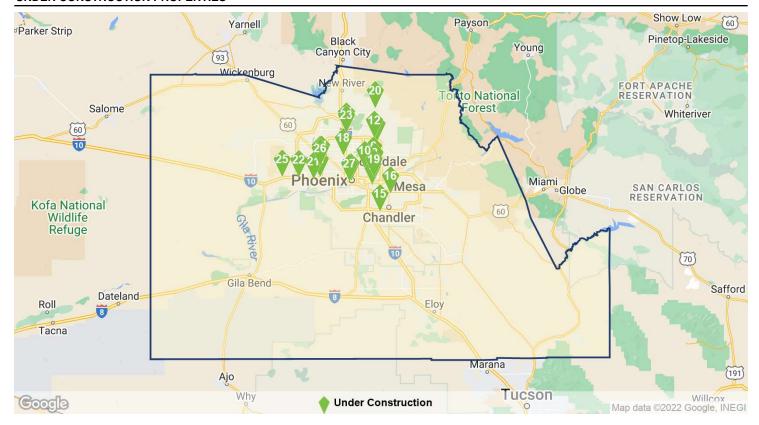
**27** 

4,718

6.8%

175

#### **UNDER CONSTRUCTION PROPERTIES**



## **UNDER CONSTRUCTION**

|   | Property Name/Address                                       | Class             | Rooms | Stories | Start    | Complete | Brand/Developer                       |
|---|---|-------------------|-------|---------|----------|----------|---------------------------------------|
| 1 | VAI Resort<br>95th Ave & Cardinals Way                      | Midscale          | 1200  | 16      | Dec 2021 | Apr 2023 | -<br>ECL Glendale, LLC                |
| 2 | Omni Tempe Hotel at ASU 7 E University Dr                   | Upper<br>Upscale  | 330   | 16      | Sep 2021 | Apr 2023 | Omni<br>Arizona Board of Regents/Ariz |
| 3 | Caesars Republic Scottsdale<br>4747 N Goldwater Blvd        | Economy           | 265   | 11      | Mar 2020 | Feb 2024 | -<br>HCW Development                  |
| 4 | Hilton North Scottsdale at Cavasson<br>7965 E Cavasson Blvd | Upper<br>Upscale  | 237   | 6       | Jun 2021 | Dec 2022 | Hilton<br>Nationwide Realty Investors |
| 5 | One Hundred Mill Hotel<br>120 S Mill Ave                    | -                 | 237   | 13      | Dec 2020 | Feb 2023 | -<br>Hines                            |
| 6 | Ritz-Carlton Paradise Valley 7000 E Lincoln Dr              | Luxury            | 225   | 2       | Oct 2018 | Nov 2023 | Ritz-Carlton<br>Five Star Development |
| 7 | MOXY Phoenix Downtown<br>SWQ South Central Avenue           | Upper<br>Midscale | 164   | 4       | Mar 2022 | Mar 2023 | MOXY<br>PEG Companies                 |



## **UNDER CONSTRUCTION**

|    | Property Name/Address  | Class             | Rooms | Stories | Start    | Complete | Brand/Developer                                    |
|----|--|-------------------|-------|---------|----------|----------|--|
| 8  | Autograph Collection Phoenix Sco 4415 North Buckboard Trai         | Upper<br>Upscale  | 163   | 5       | May 2022 | Oct 2023 | Autograph Collection                               |
| 9  | Home2 Suites by Hilton Phoenix<br>141 E Jackson St                 | Upper<br>Midscale | 148   | 6       | Dec 2020 | Mar 2023 | Home2 Suites by Hilton                             |
| 10 | The Global Ambassador Hotel Camelback Rd                           | Economy           | 141   | 5       | Aug 2021 | Aug 2023 | -<br>E & C Operations LLC                          |
| 11 | Cambria Hotels & Suites Glendale<br>N Zanjero Blvd                 | Upscale           | 137   | 4       | May 2022 | May 2024 | Cambria Hotels                                     |
| 12 | Home2 Suites by Hilton Scottsdal SEQ N Scottsdale Rd & E Thomp     | Upper<br>Midscale | 130   | 3       | Oct 2021 | Dec 2022 | Home2 Suites by Hilton<br>DMB Associates           |
| 13 | SpringHill Suites Phoenix West Av<br>N 99th Ave                    | Upscale           | 130   | 4       | Jun 2019 | Oct 2023 | SpringHill Suites<br>QUYP Development              |
| 14 | Home2 Suites by Hilton Phoenix<br>1925 W Happy Valley Rd           | Upper<br>Midscale | 126   | 5       | May 2022 | Sep 2023 | Home2 Suites by Hilton                             |
| 15 | WoodSpring Suites W Willis & Price Rd                              | Economy           | 122   | 3       | Apr 2022 | Apr 2023 | WoodSpring Suites                                  |
| 16 | WoodSpring Suites Mesa<br>404 E Baseline Rd                        | Economy           | 122   | 4       | Sep 2021 | Jul 2022 | WoodSpring Suites                                  |
| 17 | Holiday Inn Express Phoenix Wes<br>1750 N 95th Ln                  | Upper<br>Midscale | 108   | 4       | Jun 2021 | Jun 2023 | Holiday Inn Express                                |
| 18 | Hampton by Hilton Phoenix<br>10220 N Metro Pkwy E                  | Upper<br>Midscale | 101   | 4       | Jul 2020 | Dec 2023 | Hampton by Hilton                                  |
| 19 | SpringHill Suites By Marriott Phoe SWQ of Scottsdale Rd            | Upscale           | 100   | 5       | May 2022 | Aug 2023 | SpringHill Suites<br>PEG Companies                 |
| 20 | Hampton by Hilton Carefree<br>2 Easy St                            | Upper<br>Midscale | 97    | 4       | Mar 2020 | Sep 2022 | Hampton by Hilton<br>CFM Realty Advisors           |
| 21 | Avid Phoenix West - Avondale<br>905 N Avondale Blvd                | Midscale          | 95    | 4       | Jan 2021 | Dec 2022 | Avid<br>-  |
| 22 | Holiday Inn Express Phoenix Wes<br>15943 W McDowell Rd             | Upper<br>Midscale | 85    | 3       | Mar 2021 | Dec 2023 | Holiday Inn Express                                |
| 23 | WaterWalk Phoenix - Deer Valley<br>1905 W Pinnacle Peak Rd         | Midscale          | 60    | 4       | Aug 2021 | Jul 2022 | -<br>WaterWalk                                     |
| 24 | Fairfield by Marriott Inn & Suites B SWQ West McDowell Road an Way | Upper<br>Midscale | 57    | 5       | Dec 2021 | Jan 2023 | Fairfield Inn<br>Performance Captial Partners,     |
| 25 | TownePlace Suites<br>1540 N Verrado Way                            | Upper<br>Midscale | 52    | 4       | Dec 2021 | Jan 2023 | TownePlace Suites<br>Performance Captial Partners, |
| 26 | MainStay Suites Glendale<br>Cardinals Way                          | Midscale          | 45    | 4       | Oct 2021 | Dec 2022 | MainStay Suites                                    |
| 27 | MainStay Suites Phoenix<br>640 S 6th Ave                           | Midscale          | 41    | -       | Oct 2021 | Dec 2023 | MainStay Suites                                    |





This year, hotel investment trends in the Phoenix market have been more in line with investment trends in the other primary markets in the Western U.S., with a higher number of hotels trading and increased total sales volume. Most of the transactions have been part of hotel portfolio deals, but some significant single-hotel trades also occurred.

A couple of the hotel portfolio deals transpired in March. G6 Hospitality sold six Motel 6 properties in the Phoenix market for \$82 million. Additionally, Highgate and Cerberus Capital acquired CorePoint Lodging for \$1.5 billion. Six of the 124 properties sold in the Phoenix market and were La Quinta Inns & Suites properties.

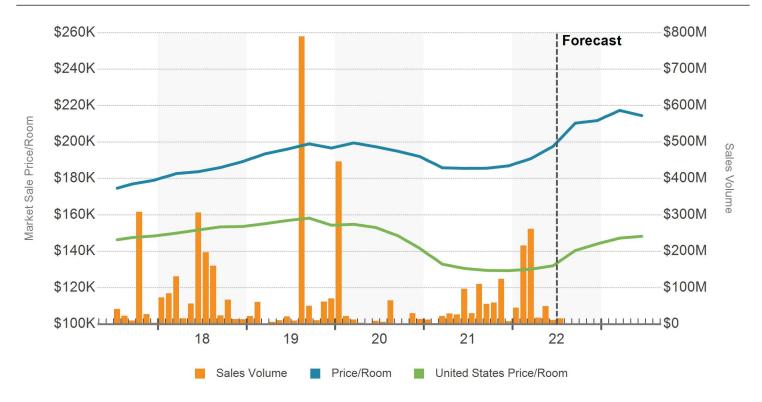
In February, The Scottsdale Resort at McCormick Ranch, an Upper Upscale class 278-room resort, traded for \$113 million, or \$406,475/key. Purchased by Driftwood Capital, the sale marks the highest price paid for a hotel in two years. The resort features dining outlets, 80,000 SF of meeting space, and a spa. Driftwood plans to complete a multimillion dollar renovation this summer and rebrand the property to the Hilton soft brand Curio.

In November, the Luxury, 109-room Sanctuary Camelback Mountain sold for \$88 million, or

\$815,065/key, representing the highest price per key paid in the past 10 years. In a joint venture, the buyers include New York-based Metrovest Equities and BLDG MGMT, as well as locally based BB Hotels. The resort is now part of Gurney's Resorts, which operates resorts in New York and Rhode Island. The Sanctuary opened in 1970 and is an iconic destination along Camelback Mountain, spreading over 53 acres. The property features a 12,000-SF spa, swimming pools, tennis courts, 112 casitas and suites, and dining options overseen by a renowned Food Network star.

Hotel transactions were comparatively different to many Western U.S. markets in the previous two years. In 2020, Phoenix had a wide variety of buyer types, including REITs, hospitality companies, private equity firms, government, and private buyers, as well as large transactions, compared to other markets in the Western U.S., where primary hotel buyers were local, private buyers or the government and transactions were smaller. Last year, when most markets experienced significant year-over-year increases in hotel sales volume, Phoenix sales volume was lower as most of the trades were small with only six exceeding a transaction price of \$15 million.

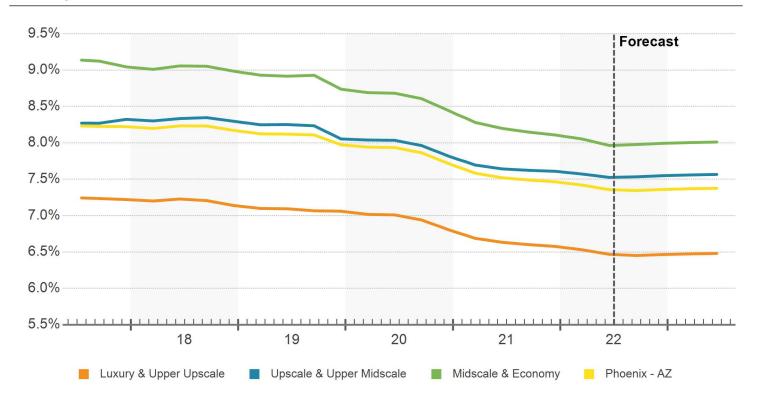
#### **SALES VOLUME & MARKET SALE PRICE PER ROOM**







## **MARKET CAP RATE**







Sale Comparables Average Price/Room Average Price Average Cap Rate

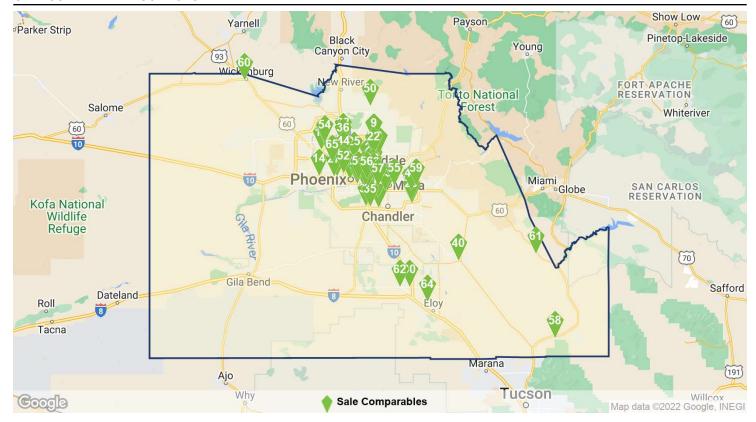
**65** 

\$148K

\$15.2M

9.0%

#### SALE COMPARABLE LOCATIONS



## SALE COMPARABLES SUMMARY STATISTICS

| Sale Attributes           | Low       | Average        | Median       | High          |
|---------------------------|-----------|----------------|--------------|---------------|
| Sale Price                | \$550,000 | \$15,201,335   | \$11,200,000 | \$113,000,000 |
| Price/Room                | \$20,000  | \$147,630      | \$104,237    | \$815,065     |
| Cap Rate                  | 6.0%      | 9.0%           | 8.0%         | 13.2%         |
| Time Since Sale in Months | 0.3       | 5.7            | 4.6          | 11.7          |
| Property Attributes       | Low       | Average        | Median       | High          |
| Property Size in Rooms    | 10        | 102            | 109          | 278           |
| Number of Floors          | 1         | 3              | 3            | 13            |
| Total Meeting Space       | 160       | 3,273          | 3,273        | 23,245        |
| Year Built                | 1904      | 1985           | 1986         | 2021          |
| Class                     | Economy   | Upper Midscale | Midscale     | Luxury        |



## **RECENT SIGNIFICANT SALES**

|   |                   | Proper   | ty Informa | tion                          |            | Sale Information | ion        |  |
|---|-------------------|----------|------------|-------------------------------|------------|------------------|------------|--|
| Property Name/Address                                       | Class             | Yr Built | Rooms      | Brand                         | Sale Date  | Price            | Price/Room |  |
| The Scottsdale Resort at McCormi 7700 E McCormick Pky       | Upper<br>Upscale  | 1976     | 278        | Curio Collection by<br>Hilton | 2/9/2022   | \$113,000,000    | \$406,475  |  |
| Sanctuary On Camelback Mountain<br>5700 E McDonald Dr       | Luxury            | 1970     | 109        | -                             | 11/1/2021  | \$88,842,090     | \$815,065  |  |
| AC Hotel Phoenix Downtown<br>414 N 5th St                   | Upscale           | 2021     | 199        | AC Hotels by Marriott         | 8/26/2021  | \$65,000,000     | \$326,633  |  |
| The Saguaro Scottsdale 7353 E Indian School Rd              | Upper<br>Upscale  | 1975     | 194        | -                             | 3/9/2022   | \$40,000,000     | \$206,186  |  |
| element Scottsdale At Skysong<br>1345 N Scottsdale Rd       | Upscale           | 2019     | 157        | element                       | 10/13/2021 | \$38,250,000     | \$243,631  |  |
| 6 Hyatt Place North Scottsdale<br>18513 N Scottsdale Rd     | Upscale           | 2021     | 136        | Hyatt Place                   | 3/1/2022   | \$32,367,300     | \$237,995  |  |
| Hilton Phoenix Chandler<br>2929 W Frye Rd                   | Upper<br>Upscale  | 2008     | 197        | Hilton                        | 9/23/2021  | \$30,000,000     | \$152,284  |  |
| 8 La Quinta Inn & Suites by Wyndha<br>8888 E Shea Blvd      | Upper<br>Midscale | 1996     | 140        | La Quinta Inns &<br>Suites    | 3/3/2022   | \$26,810,242     | \$191,502  |  |
| 9 Hyatt House North Scottsdale<br>18513 N Scottsdale Rd     | Upscale           | 2018     | 93         | Hyatt House                   | 3/1/2022   | \$22,132,700     | \$237,986  |  |
| Home2 Suites by Hilton Phoenix T<br>7200 S Price Rd         | Upper<br>Midscale | 2017     | 108        | Home2 Suites by<br>Hilton     | 1/25/2022  | \$20,580,015     | \$190,556  |  |
| Courtyard Phoenix Mesa Gateway 6907 E Ray Rd                | Upscale           | 2015     | 99         | Courtyard                     | 8/27/2021  | \$19,000,000     | \$191,919  |  |
| Hilton Garden Inn Phoenix Tempe<br>7290 S Price Rd          | Upscale           | 2017     | 120        | Hilton Garden Inn             | 1/25/2022  | \$18,346,835     | \$152,890  |  |
| Suites On Scottsdale<br>9880 N Scottsdale Rd                | Upper<br>Midscale | 1996     | 114        | -                             | 2/2/2022   | \$17,500,000     | \$153,509  |  |
| Courtyard Phoenix West Avondale<br>1650 N 95th Ln           | Upscale           | 2007     | 127        | Courtyard                     | 7/22/2021  | \$17,000,000     | \$133,858  |  |
| WoodSpring Suites Phoenix Peoria 8949 W Sweetwater Ave      | Economy           | 2007     | 121        | WoodSpring Suites             | 2/23/2022  | \$16,733,516     | \$138,294  |  |
| Midtown Garden Hotel<br>3600 N 2nd Ave                      | Upper<br>Midscale | 1972     | 160        | -                             | 5/19/2022  | \$16,085,000     | \$100,531  |  |
| Envi Phoenix<br>1241 N 53rd Ave                             | Economy           | 1986     | 126        | -                             | 7/5/2022   | \$16,000,000     | \$126,984  |  |
| Hampton Inn Phoenix-Airport North<br>601 N 44th St          | Upper<br>Midscale | 1998     | 106        | Hampton by Hilton             | 2/8/2022   | \$15,600,000     | \$147,170  |  |
| Studio 6 Tempe<br>4909 S Wendler Dr                         | Economy           | 1996     | 151        | Studio 6                      | 3/9/2022   | \$15,548,780     | \$102,972  |  |
| La Quinta Inns & Suites<br>6530 E Superstition Springs Blvd | Upper<br>Midscale | 1997     | 107        | La Quinta Inns &<br>Suites    | 3/3/2022   | \$15,245,236     | \$142,479  |  |





Phoenix has maintained its place among the bestperforming markets for job growth. The local economy has been one of the most resilient around the country during the pandemic and has added jobs at a much faster clip than many markets of its size. The unemployment rate is much lower in Phoenix than at the national level.

Easy access to Phoenix entices all travel segments, with more than 1,200 daily departures and arrivals daily at Phoenix Sky Harbor International Airport. Total passengers increased by nearly 3% in 2019 but declined by more than half in 2020. However, demand to the market has resumed and has started surpassing 2019 levels. Leisure and hospitality employment was the hardest hit segment, and it has been difficult to attract employees back, causing one of the most significant headwinds for hotel operators. Still, Phoenix hospitality employment is recovering faster than most markets.

Phoenix continues to attract city-wide sporting events such as the annual Phoenix Waste Management Open, MLB Spring Training, Super Bowl 2023, NCAA 2024 Men's Final Four, and the NCAA 2025 and 2026 Women's Final Fours. This will mark the first time Phoenix has hosted the nation's top collegiate women's basketball championship, which has not been staged in the West since 2012.

The competitive advantage and growth drivers

stimulating growth in the Valley of the Sun may be stronger than ever. People living in dense and expensive cities have always looked to Phoenix for job opportunities and affordable living. Population growth, a diversifying economy, relative affordability, and business-friendly regulation have strengthened the Phoenix value proposition. These characteristics have attracted new residents and businesses to the region, making Phoenix one of the country's most dynamic metros.

Some employers have announced expansions since the pandemic. Amazon opened 11 last-mile and fulfillment sites throughout the metro and leased a 95,000-SF office in Tempe, which will generate thousands of new jobs. Zoom, the California-based video conferencing company, revealed plans to open a Phoenix research and development center. TSMC made headlines for its commitment to bring more than 1,600 jobs to the state with a \$12 billion semiconductor factory. Other companies that have added hundreds of new jobs over the past few years include Allstate, Deloitte, DoorDash, OpenDoor, Silicon Valley Bank, Choice Hotels, Mayo Clinic, Wells Fargo, Farmers Insurance, and USAA. Microsoft, Google, and Apple have also invested in data centers throughout the metro. While labor is the primary driver behind the market's business attraction success, relative affordability helps tip the scale in favor of Phoenix when companies make their site selection decision.

#### **PHOENIX - AZ EMPLOYMENT BY INDUSTRY IN THOUSANDS**

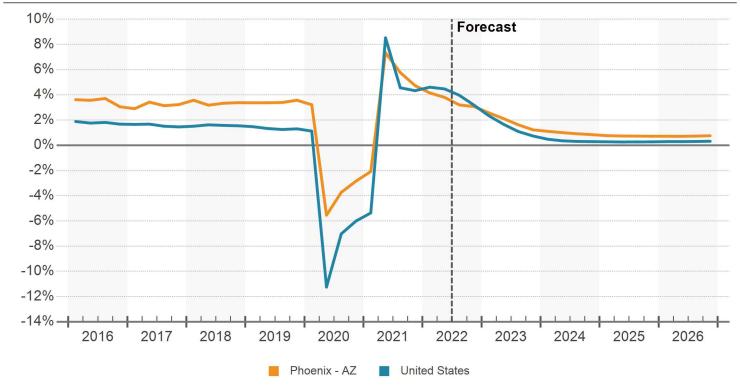
|  | CURRE | NT JOBS | CURREN | r growth | 10 YR HIS | STORICAL | 5 YR FO | RECAST |
|--|-------|---------|--------|----------|-----------|----------|---------|--------|
| Industry                                   | Jobs  | LQ      | Market | US       | Market    | US       | Market  | US     |
| Manufacturing                              | 139   | 0.7     | 2.46%  | 3.57%    | 1.79%     | 0.64%    | 0.26%   | 0.22%  |
| Trade, Transportation and Utilities        | 454   | 1.1     | 3.62%  | 3.47%    | 2.59%     | 1.20%    | 0.38%   | 0.20%  |
| Retail Trade                               | 250   | 1.1     | 2.23%  | 2.63%    | 1.91%     | 0.61%    | 0.31%   | 0.15%  |
| Financial Activities                       | 219   | 1.6     | 0.28%  | 2.07%    | 3.83%     | 1.39%    | 0.85%   | 0.29%  |
| Government                                 | 238   | 0.7     | -0.53% | 1.33%    | 0.53%     | 0.16%    | 1.05%   | 0.54%  |
| Natural Resources, Mining and Construction | 148   | 1.2     | 3.54%  | 4.27%    | 4.96%     | 2.51%    | 1.75%   | 0.42%  |
| Education and Health Services              | 356   | 1.0     | 3.59%  | 2.60%    | 3.30%     | 1.57%    | 1.76%   | 0.75%  |
| Professional and Business Services         | 386   | 1.2     | 4.81%  | 4.99%    | 3.11%     | 2.11%    | 1.09%   | 0.49%  |
| Information                                | 44    | 1.0     | 12.55% | 4.85%    | 3.37%     | 0.97%    | 1.20%   | 0.42%  |
| Leisure and Hospitality                    | 233   | 1.0     | 9.68%  | 14.80%   | 2.48%     | 1.55%    | 1.56%   | 1.53%  |
| Other Services                             | 71    | 0.8     | 3.69%  | 5.64%    | 1.12%     | 0.54%    | 0.52%   | 0.70%  |
| Total Employment                           | 2,286 | 1.0     | 3.70%  | 4.39%    | 2.69%     | 1.26%    | 1.06%   | 0.56%  |

Source: Oxford Economics LQ = Location Quotient



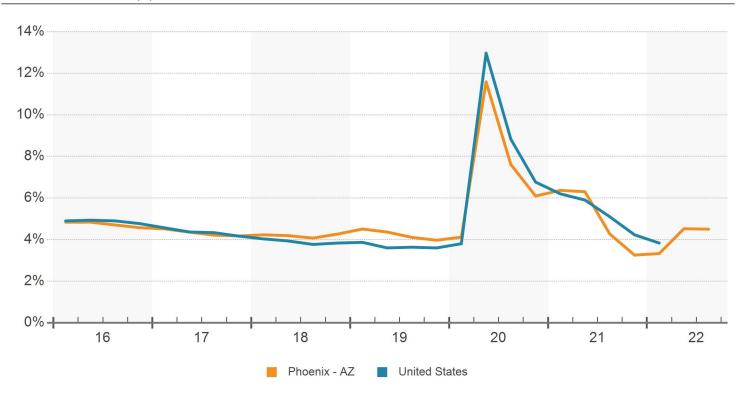


## **JOB GROWTH (YOY)**



Source: Oxford Economics

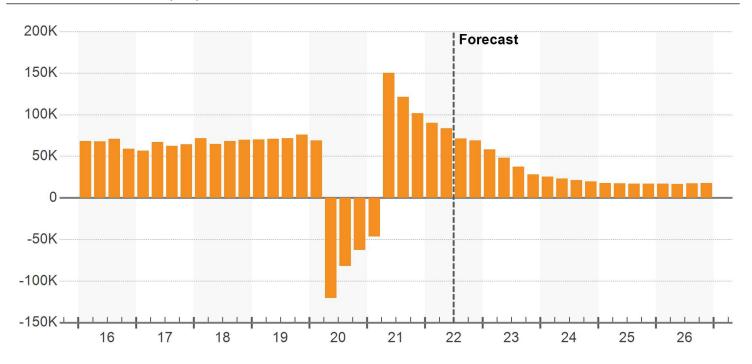
## **UNEMPLOYMENT RATE (%)**



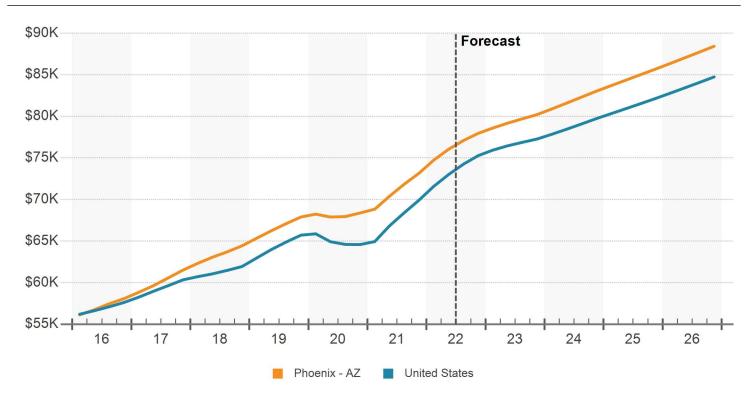




## **NET EMPLOYMENT CHANGE (YOY)**



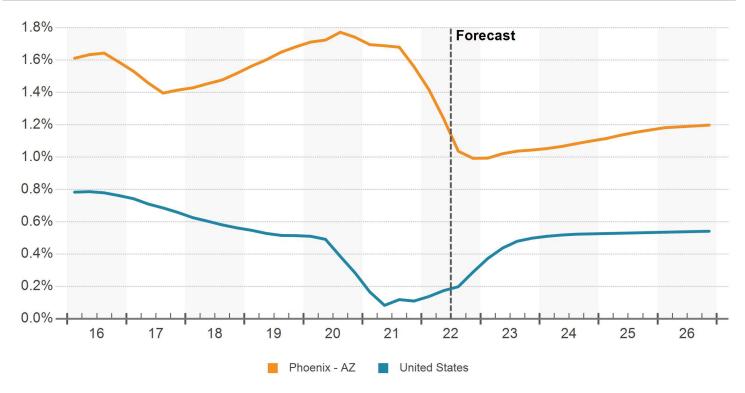
#### **MEDIAN HOUSEHOLD INCOME**



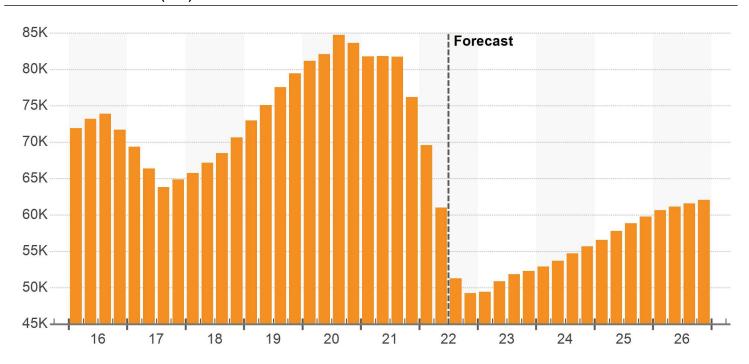




## **POPULATION GROWTH (YOY %)**



## **NET POPULATION CHANGE (YOY)**









#### **DEMOGRAPHIC TRENDS**

|                         | Currer              | nt Level    | 12 Month | n Change | 10 Year | Change | 5 Year Forecast |      |  |
|-------------------------|---------------------|-------------|----------|----------|---------|--------|-----------------|------|--|
| Demographic Category    | c Category Metro US |             | Metro    | US       | Metro   | US     | Metro           | US   |  |
| Population              | 4,990,688           | 332,346,094 | 1.2%     | 0.2%     | 1.5%    | 0.6%   | 1.1%            | 0.5% |  |
| Households              | 1,775,276           | 124,075,984 | 1.2%     | 0.1%     | 1.4%    | 0.7%   | 1.1%            | 0.5% |  |
| Median Household Income | \$76,207            | \$73,203    | 7.9%     | 9.1%     | 4.2%    | 3.7%   | 3.4%            | 3.3% |  |
| Labor Force             | 2,616,903           | 164,711,250 | 3.2%     | 2.3%     | 2.5%    | 0.6%   | 1.0%            | 0.5% |  |
| Unemployment            | 4.5%                | 3.8%        | -1.4%    | -1.9%    | -0.3%   | -0.4%  | -0.1%           | -    |  |

Source: Oxford Economics

## **POPULATION GROWTH**



## **LABOR FORCE GROWTH**



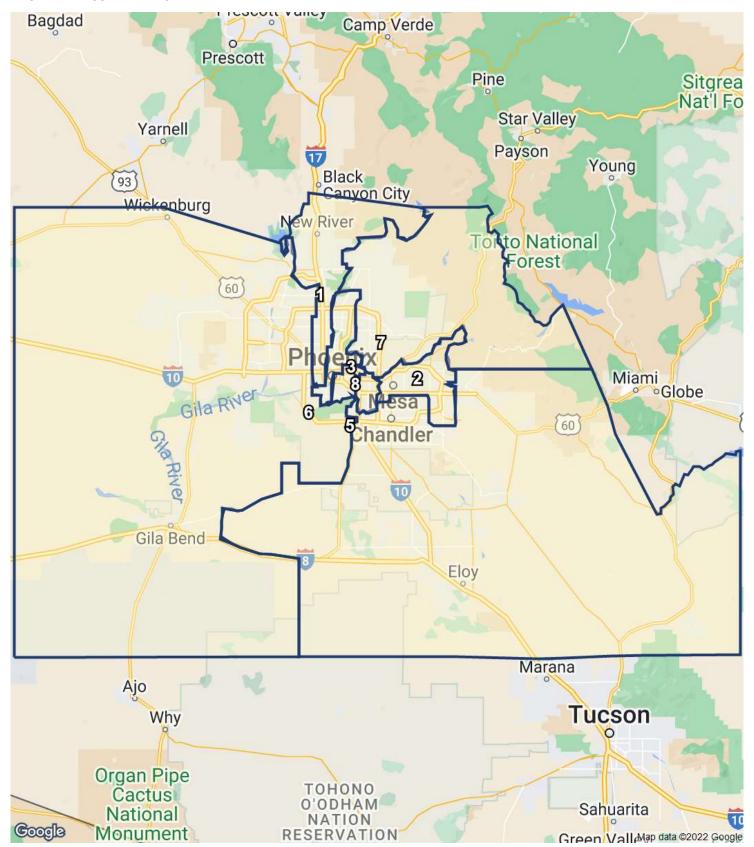
## **INCOME GROWTH**



Source: Oxford Economics



#### **PHOENIX - AZ SUBMARKETS**







## SUBMARKET INVENTORY

|   |                            |       | Inve   | Inventory 12 Month Deliveries |      |       |       |      |      | Under Construction |       |          |      |  |
|---|----------------------------|-------|--------|-------------------------------|------|-------|-------|------|------|--------------------|-------|----------|------|--|
| # | Submarket                  | Bldgs | Rooms  | % Market                      | Rank | Bldgs | Rooms | %    | Rank | Bldgs              | Rooms | % Market | Rank |  |
| 1 | Black Canyon Corridor      | 55    | 6,566  | 9.5%                          | 6    | 2     | 211   | 3.2% | 2    | 3                  | 287   | 4.4%     | 5    |  |
| 2 | Mesa                       | 64    | 5,296  | 7.6%                          | 7    | 1     | 61    | 1.2% | 7    | 1                  | 122   | 2.3%     | 6    |  |
| 3 | Phoenix Airport            | 39    | 4,840  | 7.0%                          | 8    | 0     | 0     | -    | -    | 0                  | 0     | 0%       | 8    |  |
| 4 | Phoenix Central            | 51    | 11,043 | 15.9%                         | 2    | 1     | 238   | 2.2% | 4    | 4                  | 494   | 4.5%     | 4    |  |
| 5 | Phoenix Southeast/Chandler | 87    | 9,701  | 14.0%                         | 3    | 2     | 157   | 1.6% | 6    | 1                  | 122   | 1.3%     | 7    |  |
| 6 | Phoenix West               | 95    | 9,043  | 13.0%                         | 4    | 2     | 196   | 2.2% | 3    | 9                  | 1,909 | 21.1%    | 1    |  |
| 7 | Scottsdale                 | 87    | 15,662 | 22.6%                         | 1    | 3     | 283   | 1.8% | 5    | 7                  | 1,217 | 7.8%     | 3    |  |
| 8 | Tempe                      | 57    | 7,159  | 10.3%                         | 5    | 2     | 392   | 5.5% | 1    | 2                  | 567   | 7.9%     | 2    |  |





## SUBMARKET PERFORMANCE

|   |                            |      | 12 Mo Occup | oancy       |      | 12 Mo AD | PR          | 12 Mo RevPAR |          |             |  |
|---|----------------------------|------|-------------|-------------|------|----------|-------------|--------------|----------|-------------|--|
| # | Submarket                  | Rank | %           | Year Growth | Rank | Per Room | Year Growth | Rank         | Per Room | Year Growth |  |
| 1 | Black Canyon Corridor      | 2    | 74.2%       | 13.8%       | 8    | \$92.37  | 30.5%       | 8            | \$68.55  | 48.4%       |  |
| 2 | Mesa                       | 5    | 69.2%       | 19.0%       | 7    | \$109.61 | 34.4%       | 7            | \$75.80  | 59.9%       |  |
| 3 | Phoenix Airport            | 1    | 74.4%       | 37.8%       | 6    | \$115.95 | 39.6%       | 5            | \$86.32  | 92.3%       |  |
| 4 | Phoenix Central            | 7    | 63.2%       | 41.3%       | 2    | \$196.36 | 47.6%       | 2            | \$124.17 | 108.5%      |  |
| 5 | Phoenix Southeast/Chandler | 4    | 70.3%       | 27.3%       | 4    | \$126.63 | 37.8%       | 4            | \$89     | 75.4%       |  |
| 6 | Phoenix West               | 3    | 73.5%       | 8.5%        | 5    | \$124.10 | 30.3%       | 3            | \$91.27  | 41.4%       |  |
| 7 | Scottsdale                 | 8    | 61.8%       | 44.9%       | 1    | \$241.40 | 30.4%       | 1            | \$149.26 | 88.9%       |  |
| 8 | Tempe                      | 6    | 66.8%       | 36.9%       | 3    | \$127.73 | 42.5%       | 6            | \$85.37  | 95.2%       |  |





## **OVERALL SUPPLY & DEMAND**

|      |                 | Supply    |          | Demand         |             |          |  |
|------|-----------------|-----------|----------|----------------|-------------|----------|--|
| Year | Available Rooms | Change    | % Change | Occupied Rooms | Change      | % Change |  |
| 2026 | 27,315,180      | 0         | 0%       | 19,382,137     | (86,529)    | -0.4%    |  |
| 2025 | 27,315,180      | 24,700    | 0.1%     | 19,468,666     | (51,575)    | -0.3%    |  |
| 2024 | 27,290,480      | 385,818   | 1.4%     | 19,520,241     | 439,470     | 2.3%     |  |
| 2023 | 26,904,662      | 910,611   | 3.5%     | 19,080,771     | 1,331,516   | 7.5%     |  |
| 2022 | 25,994,051      | 843,896   | 3.4%     | 17,749,255     | 1,922,668   | 12.1%    |  |
| YTD  | 10,516,248      | 225,212   | 2.2%     | 7,721,599      | 1,398,913   | 22.1%    |  |
| 2021 | 25,150,155      | 1,469,895 | 6.2%     | 15,826,587     | 3,952,485   | 33.3%    |  |
| 2020 | 23,680,260      | (764,811) | -3.1%    | 11,874,102     | (5,397,912) | -31.3%   |  |
| 2019 | 24,445,071      | 314,794   | 1.3%     | 17,272,014     | 467,873     | 2.8%     |  |
| 2018 | 24,130,277      | 551,144   | 2.3%     | 16,804,141     | 835,275     | 5.2%     |  |
| 2017 | 23,579,133      | 369,012   | 1.6%     | 15,968,866     | 370,285     | 2.4%     |  |
| 2016 | 23,210,121      | 167,693   | 0.7%     | 15,598,580     | 451,268     | 3.0%     |  |
| 2015 | 23,042,428      | 13,558    | 0.1%     | 15,147,312     | 613,868     | 4.2%     |  |
| 2014 | 23,028,870      | (127,585) | -0.6%    | 14,533,444     | 653,378     | 4.7%     |  |
| 2013 | 23,156,455      | (2,594)   | 0%       | 13,880,066     | 456,740     | 3.4%     |  |
| 2012 | 23,159,049      | 198,701   | 0.9%     | 13,423,326     | 64,640      | 0.5%     |  |

#### **LUXURY & UPPER UPSCALE SUPPLY & DEMAND**

|      |                 | Supply    |          | Demand         |             |          |  |
|------|-----------------|-----------|----------|----------------|-------------|----------|--|
| Year | Available Rooms | Change    | % Change | Occupied Rooms | Change      | % Change |  |
| 2026 | 7,945,196       | 0         | 0%       | 5,670,288      | (27,171)    | -0.5%    |  |
| 2025 | 7,945,196       | 0         | 0%       | 5,697,459      | (70,156)    | -1.2%    |  |
| 2024 | 7,945,196       | 89,177    | 1.1%     | 5,767,615      | 346,329     | 6.4%     |  |
| 2023 | 7,856,019       | 260,821   | 3.4%     | 5,421,286      | 661,104     | 13.9%    |  |
| 2022 | 7,595,198       | 273,644   | 3.7%     | 4,760,182      | 1,090,515   | 29.7%    |  |
| YTD  | 3,139,647       | 216,845   | 7.4%     | 2,091,576      | 747,431     | 55.6%    |  |
| 2021 | 7,321,554       | 1,084,427 | 17.4%    | 3,669,667      | 1,459,189   | 66.0%    |  |
| 2020 | 6,237,127       | (924,747) | -12.9%   | 2,210,478      | (2,635,862) | -54.4%   |  |
| 2019 | 7,161,874       | 6,951     | 0.1%     | 4,846,340      | (46,166)    | -0.9%    |  |
| 2018 | 7,154,923       | 124,198   | 1.8%     | 4,892,505      | 175,010     | 3.7%     |  |
| 2017 | 7,030,725       | 111,316   | 1.6%     | 4,717,495      | 62,370      | 1.3%     |  |
| 2016 | 6,919,409       | 109,976   | 1.6%     | 4,655,125      | 107,048     | 2.4%     |  |
| 2015 | 6,809,433       | 10,922    | 0.2%     | 4,548,077      | 88,489      | 2.0%     |  |
| 2014 | 6,798,511       | (2,049)   | 0%       | 4,459,588      | 160,847     | 3.7%     |  |
| 2013 | 6,800,560       | 22,162    | 0.3%     | 4,298,741      | 95,967      | 2.3%     |  |
| 2012 | 6,778,398       | 66,850    | 1.0%     | 4,202,774      | 39,250      | 0.9%     |  |



## **UPSCALE & UPPER MIDSCALE SUPPLY & DEMAND**

|      |                 | Supply  |          |                | Demand      |          |  |  |
|------|-----------------|---------|----------|----------------|-------------|----------|--|--|
| Year | Available Rooms | Change  | % Change | Occupied Rooms | Change      | % Change |  |  |
| 2026 | 11,835,061      | 0       | 0%       | 8,273,376      | (34,121)    | -0.4%    |  |  |
| 2025 | 11,835,061      | 16,997  | 0.1%     | 8,307,497      | 56,068      | 0.7%     |  |  |
| 2024 | 11,818,064      | 167,503 | 1.4%     | 8,251,429      | 1,128       | 0%       |  |  |
| 2023 | 11,650,561      | 282,817 | 2.5%     | 8,250,301      | 412,680     | 5.3%     |  |  |
| 2022 | 11,367,744      | 435,840 | 4.0%     | 7,837,621      | 827,542     | 11.8%    |  |  |
| YTD  | 4,641,963       | 194,993 | 4.4%     | 3,500,113      | 713,065     | 25.6%    |  |  |
| 2021 | 10,931,904      | 784,251 | 7.7%     | 7,010,079      | 2,104,720   | 42.9%    |  |  |
| 2020 | 10,147,653      | 184,220 | 1.8%     | 4,905,359      | (2,248,453) | -31.4%   |  |  |
| 2019 | 9,963,433       | 293,356 | 3.0%     | 7,153,812      | 389,760     | 5.8%     |  |  |
| 2018 | 9,670,077       | 461,976 | 5.0%     | 6,764,052      | 413,297     | 6.5%     |  |  |
| 2017 | 9,208,101       | 391,292 | 4.4%     | 6,350,755      | 307,098     | 5.1%     |  |  |
| 2016 | 8,816,809       | 182,329 | 2.1%     | 6,043,657      | 284,240     | 4.9%     |  |  |
| 2015 | 8,634,480       | 203,130 | 2.4%     | 5,759,417      | 403,546     | 7.5%     |  |  |
| 2014 | 8,431,350       | 49,357  | 0.6%     | 5,355,871      | 360,101     | 7.2%     |  |  |
| 2013 | 8,381,993       | 42,211  | 0.5%     | 4,995,770      | 250,436     | 5.3%     |  |  |
| 2012 | 8,339,782       | 125,371 | 1.5%     | 4,745,334      | 45,958      | 1.0%     |  |  |

#### MIDSCALE & ECONOMY SUPPLY & DEMAND

|      |                 | Supply    |          | Demand         |           |          |  |
|------|-----------------|-----------|----------|----------------|-----------|----------|--|
| Year | Available Rooms | Change    | % Change | Occupied Rooms | Change    | % Change |  |
| 2026 | 7,534,923       | 0         | 0%       | 5,438,393      | (25,236)  | -0.5%    |  |
| 2025 | 7,534,923       | 7,703     | 0.1%     | 5,463,629      | (37,466)  | -0.7%    |  |
| 2024 | 7,527,220       | 129,138   | 1.7%     | 5,501,095      | 92,055    | 1.7%     |  |
| 2023 | 7,398,082       | 366,973   | 5.2%     | 5,409,041      | 257,823   | 5.0%     |  |
| 2022 | 7,031,109       | 134,412   | 1.9%     | 5,151,218      | 4,377     | 0.1%     |  |
| YTD  | 2,734,638       | (186,626) | -6.4%    | 2,129,890      | (61,603)  | -2.8%    |  |
| 2021 | 6,896,697       | (398,783) | -5.5%    | 5,146,841      | 388,576   | 8.2%     |  |
| 2020 | 7,295,480       | (24,284)  | -0.3%    | 4,758,265      | (513,152) | -9.7%    |  |
| 2019 | 7,319,764       | 14,487    | 0.2%     | 5,271,417      | 124,914   | 2.4%     |  |
| 2018 | 7,305,277       | (35,030)  | -0.5%    | 5,146,503      | 246,428   | 5.0%     |  |
| 2017 | 7,340,307       | (133,596) | -1.8%    | 4,900,075      | 261       | 0%       |  |
| 2016 | 7,473,903       | (124,612) | -1.6%    | 4,899,814      | 59,802    | 1.2%     |  |
| 2015 | 7,598,515       | (200,494) | -2.6%    | 4,840,012      | 121,556   | 2.6%     |  |
| 2014 | 7,799,009       | (174,893) | -2.2%    | 4,718,456      | 132,283   | 2.9%     |  |
| 2013 | 7,973,902       | (66,967)  | -0.8%    | 4,586,173      | 110,187   | 2.5%     |  |
| 2012 | 8,040,869       | 6,480     | 0.1%     | 4,475,986      | (20,525)  | -0.5%    |  |



## **OVERALL PERFORMANCE**

|      | Оссі    | ıpancy   | А        | DR       | RevPAR   |          |
|------|---------|----------|----------|----------|----------|----------|
| Year | Percent | % Change | Per Room | % Change | Per Room | % Change |
| 2026 | 71.0%   | -0.4%    | \$168.74 | 2.6%     | \$119.74 | 2.1%     |
| 2025 | 71.3%   | -0.4%    | \$164.50 | 2.4%     | \$117.25 | 2.0%     |
| 2024 | 71.5%   | 0.9%     | \$160.63 | 2.5%     | \$114.89 | 3.3%     |
| 2023 | 70.9%   | 3.9%     | \$156.76 | 0.8%     | \$111.17 | 4.7%     |
| 2022 | 68.3%   | 8.5%     | \$155.53 | 21.3%    | \$106.20 | 31.6%    |
| YTD  | 73.4%   | 19.5%    | \$187.75 | 46.3%    | \$137.86 | 74.8%    |
| 2021 | 62.9%   | 25.5%    | \$128.20 | 11.1%    | \$80.67  | 39.4%    |
| 2020 | 50.1%   | -29.0%   | \$115.41 | -12.5%   | \$57.87  | -37.9%   |
| 2019 | 70.7%   | 1.5%     | \$131.90 | 2.7%     | \$93.19  | 4.2%     |
| 2018 | 69.6%   | 2.8%     | \$128.38 | 2.1%     | \$89.40  | 4.9%     |
| 2017 | 67.7%   | 0.8%     | \$125.80 | 3.3%     | \$85.19  | 4.1%     |
| 2016 | 67.2%   | 2.2%     | \$121.81 | 1.8%     | \$81.86  | 4.1%     |
| 2015 | 65.7%   | 4.2%     | \$119.60 | 7.9%     | \$78.62  | 12.4%    |
| 2014 | 63.1%   | 5.3%     | \$110.80 | 3.7%     | \$69.93  | 9.2%     |
| 2013 | 59.9%   | 3.4%     | \$106.83 | 2.2%     | \$64.04  | 5.7%     |
| 2012 | 58.0%   | -0.4%    | \$104.49 | 2.0%     | \$60.57  | 1.6%     |

#### **LUXURY & UPPER UPSCALE PERFORMANCE**

|      | Оссі    | ıpancy   | A        | DR       | Rev      | PAR      |
|------|---------|----------|----------|----------|----------|----------|
| Year | Percent | % Change | Per Room | % Change | Per Room | % Change |
| 2026 | 71.4%   | -0.5%    | \$277.83 | 2.6%     | \$198.28 | 2.1%     |
| 2025 | 71.7%   | -1.2%    | \$270.88 | 2.2%     | \$194.25 | 1.0%     |
| 2024 | 72.6%   | 5.2%     | \$264.98 | 4.4%     | \$192.36 | 9.8%     |
| 2023 | 69.0%   | 10.1%    | \$253.75 | -0.7%    | \$175.11 | 9.4%     |
| 2022 | 62.7%   | 25.0%    | \$255.49 | 13.6%    | \$160.12 | 42.1%    |
| YTD  | 66.6%   | 44.9%    | \$311.19 | 29.5%    | \$207.31 | 87.7%    |
| 2021 | 50.1%   | 41.4%    | \$224.86 | 3.1%     | \$112.70 | 45.8%    |
| 2020 | 35.4%   | -47.6%   | \$218.04 | 3.3%     | \$77.28  | -45.9%   |
| 2019 | 67.7%   | -1.0%    | \$211.15 | 3.4%     | \$142.88 | 2.4%     |
| 2018 | 68.4%   | 1.9%     | \$204.15 | 2.7%     | \$139.60 | 4.6%     |
| 2017 | 67.1%   | -0.3%    | \$198.82 | 3.3%     | \$133.41 | 3.1%     |
| 2016 | 67.3%   | 0.7%     | \$192.42 | 1.4%     | \$129.45 | 2.2%     |
| 2015 | 66.8%   | 1.8%     | \$189.71 | 7.3%     | \$126.71 | 9.3%     |
| 2014 | 65.6%   | 3.8%     | \$176.77 | 3.7%     | \$115.95 | 7.6%     |
| 2013 | 63.2%   | 2.0%     | \$170.50 | 2.8%     | \$107.78 | 4.8%     |
| 2012 | 62.0%   | -0.1%    | \$165.87 | 2.0%     | \$102.84 | 1.9%     |





## **UPSCALE & UPPER MIDSCALE PERFORMANCE**

|      | Occupancy |          | A        | DR       | Rev      | PAR      |
|------|-----------|----------|----------|----------|----------|----------|
| Year | Percent   | % Change | Per Room | % Change | Per Room | % Change |
| 2026 | 69.9%     | -0.4%    | \$142.44 | 2.6%     | \$99.57  | 2.2%     |
| 2025 | 70.2%     | 0.5%     | \$138.83 | 3.2%     | \$97.45  | 3.7%     |
| 2024 | 69.8%     | -1.4%    | \$134.56 | -2.1%    | \$93.95  | -3.4%    |
| 2023 | 70.8%     | 2.7%     | \$137.39 | -0.8%    | \$97.29  | 1.9%     |
| 2022 | 68.9%     | 7.5%     | \$138.49 | 19.3%    | \$95.48  | 28.3%    |
| YTD  | 75.4%     | 20.3%    | \$165.11 | 41.4%    | \$124.50 | 70.1%    |
| 2021 | 64.1%     | 32.7%    | \$116.08 | 0.4%     | \$74.43  | 33.2%    |
| 2020 | 48.3%     | -32.7%   | \$115.60 | -6.4%    | \$55.88  | -37.0%   |
| 2019 | 71.8%     | 2.6%     | \$123.55 | 2.9%     | \$88.71  | 5.6%     |
| 2018 | 69.9%     | 1.4%     | \$120.10 | 2.5%     | \$84.01  | 4.0%     |
| 2017 | 69.0%     | 0.6%     | \$117.16 | 2.3%     | \$80.80  | 3.0%     |
| 2016 | 68.5%     | 2.8%     | \$114.48 | 1.0%     | \$78.47  | 3.7%     |
| 2015 | 66.7%     | 5.0%     | \$113.40 | 9.3%     | \$75.64  | 14.8%    |
| 2014 | 63.5%     | 6.6%     | \$103.72 | 5.7%     | \$65.89  | 12.7%    |
| 2013 | 59.6%     | 4.7%     | \$98.12  | 1.7%     | \$58.48  | 6.6%     |
| 2012 | 56.9%     | -0.5%    | \$96.45  | 1.7%     | \$54.88  | 1.1%     |

#### **MIDSCALE & ECONOMY PERFORMANCE**

|      | Оссі    | ıpancy   | A        | DR       | RevPAR   |          |  |
|------|---------|----------|----------|----------|----------|----------|--|
| Year | Percent | % Change | Per Room | % Change | Per Room | % Change |  |
| 2026 | 72.2%   | -0.5%    | \$95.08  | 2.6%     | \$68.62  | 2.1%     |  |
| 2025 | 72.5%   | -0.8%    | \$92.66  | 2.5%     | \$67.19  | 1.7%     |  |
| 2024 | 73.1%   | 0%       | \$90.38  | 1.4%     | \$66.06  | 1.4%     |  |
| 2023 | 73.1%   | -0.2%    | \$89.14  | 0%       | \$65.17  | -0.2%    |  |
| 2022 | 73.3%   | -1.8%    | \$89.14  | 17.6%    | \$65.31  | 15.5%    |  |
| YTD  | 77.9%   | 3.8%     | \$103.75 | 39.3%    | \$80.81  | 44.6%    |  |
| 2021 | 74.6%   | 14.4%    | \$75.79  | 12.2%    | \$56.56  | 28.4%    |  |
| 2020 | 65.2%   | -9.4%    | \$67.54  | -4.4%    | \$44.05  | -13.5%   |  |
| 2019 | 72.0%   | 2.2%     | \$70.68  | 3.8%     | \$50.90  | 6.1%     |  |
| 2018 | 70.4%   | 5.5%     | \$68.08  | 1.5%     | \$47.96  | 7.1%     |  |
| 2017 | 66.8%   | 1.8%     | \$67.08  | 4.9%     | \$44.78  | 6.8%     |  |
| 2016 | 65.6%   | 2.9%     | \$63.96  | 4.4%     | \$41.93  | 7.4%     |  |
| 2015 | 63.7%   | 5.3%     | \$61.27  | 8.1%     | \$39.03  | 13.9%    |  |
| 2014 | 60.5%   | 5.2%     | \$56.66  | -0.3%    | \$34.28  | 4.9%     |  |
| 2013 | 57.5%   | 3.3%     | \$56.81  | 2.3%     | \$32.67  | 5.7%     |  |
| 2012 | 55.7%   | -0.5%    | \$55.55  | 1.4%     | \$30.92  | 0.9%     |  |



#### **OVERALL SALES**

|      |       |          | Co       | mpleted Transactions | s (1)          |              | Market Pricing Trends (2) |             |          |  |
|------|-------|----------|----------|----------------------|----------------|--------------|---------------------------|-------------|----------|--|
| Year | Deals | Volume   | Turnover | Avg Price            | Avg Price/Room | Avg Cap Rate | Price/Room                | Price Index | Cap Rate |  |
| 2026 | -     | -        | -        | -                    | -              | -            | \$250,349                 | 217         | 7.4%     |  |
| 2025 | -     | -        | -        | -                    | -              | -            | \$239,714                 | 207         | 7.4%     |  |
| 2024 | -     | -        | -        | -                    | -              | -            | \$227,603                 | 197         | 7.4%     |  |
| 2023 | -     | -        | -        | -                    | -              | -            | \$216,975                 | 188         | 7.4%     |  |
| 2022 | -     | -        | -        | -                    | -              | -            | \$211,768                 | 183         | 7.4%     |  |
| YTD  | 43    | \$615.7M | 6.3%     | \$14,317,901         | \$140,020      | 9.1%         | \$206,000                 | 178         | 7.3%     |  |
| 2021 | 43    | \$573.5M | 6.0%     | \$13,337,839         | \$137,076      | 9.3%         | \$186,923                 | 162         | 7.5%     |  |
| 2020 | 22    | \$606.5M | 5.0%     | \$27,567,743         | \$174,831      | 8.7%         | \$191,950                 | 166         | 7.7%     |  |
| 2019 | 42    | \$1.1B   | 8.4%     | \$26,448,165         | \$193,895      | 9.2%         | \$196,663                 | 170         | 8.0%     |  |
| 2018 | 54    | \$1.1B   | 11.8%    | \$21,123,617         | \$146,711      | 9.0%         | \$189,276                 | 164         | 8.2%     |  |
| 2017 | 34    | \$644.6M | 6.7%     | \$18,957,735         | \$148,312      | 8.5%         | \$179,014                 | 155         | 8.2%     |  |
| 2016 | 32    | \$1.2B   | 7.3%     | \$36,660,940         | \$253,161      | 9.3%         | \$164,936                 | 143         | 8.3%     |  |
| 2015 | 35    | \$1.3B   | 8.5%     | \$36,559,592         | \$238,773      | 9.2%         | \$147,789                 | 128         | 8.3%     |  |
| 2014 | 36    | \$722.9M | 8.0%     | \$20,079,842         | \$144,676      | 7.7%         | \$131,101                 | 113         | 8.4%     |  |
| 2013 | 27    | \$643.1M | 5.8%     | \$23,818,680         | \$175,760      | 10.1%        | \$119,790                 | 104         | 8.5%     |  |
| 2012 | 18    | \$84.4M  | 4.0%     | \$4,686,928          | \$34,101       | 12.0%        | \$108,895                 | 94          | 8.5%     |  |

<sup>(1)</sup> Completed transaction data is based on actual arms-length sales transactions and levels are dependent on the mix of what happened to sell in the period.

## **LUXURY & UPPER UPSCALE SALES**

|      |       |          | Co       | mpleted Transactions | s (1)          |              | Market Pricing Trends (2) |             |          |  |  |
|------|-------|----------|----------|----------------------|----------------|--------------|---------------------------|-------------|----------|--|--|
| Year | Deals | Volume   | Turnover | Avg Price            | Avg Price/Room | Avg Cap Rate | Price/Room                | Price Index | Cap Rate |  |  |
| 2026 | -     | -        | -        | -                    | -              | -            | \$526,655                 | 221         | 6.5%     |  |  |
| 2025 | -     | -        | -        | -                    | -              | -            | \$504,282                 | 212         | 6.5%     |  |  |
| 2024 | -     | -        | -        | -                    | -              | -            | \$478,805                 | 201         | 6.5%     |  |  |
| 2023 | -     | -        | -        | -                    | -              | -            | \$456,448                 | 192         | 6.5%     |  |  |
| 2022 | -     | -        | -        | -                    | -              | -            | \$445,493                 | 187         | 6.5%     |  |  |
| YTD  | 3     | \$157.5M | 2.6%     | \$52,500,000         | \$293,843      | 6.0%         | \$440,287                 | 185         | 6.4%     |  |  |
| 2021 | 4     | \$219.6M | 3.8%     | \$54,898,023         | \$278,317      | -            | \$394,840                 | 166         | 6.6%     |  |  |
| 2020 | 2     | \$330M   | 6.1%     | \$165,000,000        | \$266,559      | -            | \$400,296                 | 168         | 6.8%     |  |  |
| 2019 | 5     | \$821.9M | 10.6%    | \$164,370,000        | \$393,984      | 5.9%         | \$407,727                 | 171         | 7.1%     |  |  |
| 2018 | 9     | \$712.5M | 16.7%    | \$79,165,552         | \$218,958      | 6.8%         | \$399,198                 | 168         | 7.1%     |  |  |
| 2017 | 5     | \$446.8M | 8.9%     | \$89,355,000         | \$257,359      | 7.9%         | \$375,605                 | 158         | 7.2%     |  |  |
| 2016 | 9     | \$1B     | 12.4%    | \$113,432,217        | \$425,371      | 8.3%         | \$344,574                 | 145         | 7.3%     |  |  |
| 2015 | 5     | \$1.1B   | 9.6%     | \$211,375,470        | \$577,844      | 5.5%         | \$308,071                 | 129         | 7.4%     |  |  |
| 2014 | 7     | \$494.4M | 9.5%     | \$70,624,232         | \$275,953      | 6.6%         | \$271,867                 | 114         | 7.5%     |  |  |
| 2013 | 2     | \$489.6M | 4.7%     | \$244,820,729        | \$558,951      | -            | \$248,234                 | 104         | 7.6%     |  |  |
| 2012 | 3     | \$43.2M  | 6.0%     | \$14,383,333         | \$38,018       | -            | \$223,606                 | 94          | 7.6%     |  |  |

<sup>(1)</sup> Completed transaction data is based on actual arms-length sales transactions and levels are dependent on the mix of what happened to sell in the period.

<sup>(2)</sup> Market price trends data is based on the estimated price movement of all properties in the market, informed by actual transactions that have occurred.





<sup>(2)</sup> Market price trends data is based on the estimated price movement of all properties in the market, informed by actual transactions that have occurred.

#### **UPSCALE & UPPER MIDSCALE SALES**

|      |       |          | Co       | mpleted Transactions | s (1)          |              | Market Pricing Trends (2) |             |          |  |
|------|-------|----------|----------|----------------------|----------------|--------------|---------------------------|-------------|----------|--|
| Year | Deals | Volume   | Turnover | Avg Price            | Avg Price/Room | Avg Cap Rate | Price/Room                | Price Index | Cap Rate |  |
| 2026 | -     | -        | -        | -                    | -              | -            | \$173,188                 | 204         | 7.6%     |  |
| 2025 | -     | -        | -        | -                    | -              | -            | \$165,831                 | 195         | 7.6%     |  |
| 2024 | -     | -        | -        | -                    | -              | -            | \$157,452                 | 185         | 7.6%     |  |
| 2023 | -     | -        | -        | -                    | -              | -            | \$150,100                 | 177         | 7.6%     |  |
| 2022 | -     | -        | -        | -                    | -              | -            | \$146,498                 | 172         | 7.5%     |  |
| YTD  | 19    | \$287.3M | 6.7%     | \$15,120,371         | \$140,758      | 8.0%         | \$144,439                 | 170         | 7.5%     |  |
| 2021 | 8     | \$167.9M | 3.4%     | \$20,984,375         | \$159,425      | -            | \$134,033                 | 158         | 7.6%     |  |
| 2020 | 7     | \$227.6M | 4.5%     | \$32,512,950         | \$172,810      | 8.8%         | \$141,179                 | 166         | 7.8%     |  |
| 2019 | 11    | \$136.4M | 4.0%     | \$12,404,307         | \$118,960      | 8.2%         | \$146,024                 | 172         | 8.1%     |  |
| 2018 | 26    | \$377.6M | 12.6%    | \$14,522,248         | \$111,710      | 7.8%         | \$137,093                 | 161         | 8.3%     |  |
| 2017 | 9     | \$116.3M | 4.5%     | \$12,920,667         | \$101,383      | 8.2%         | \$130,910                 | 154         | 8.3%     |  |
| 2016 | 5     | \$79.5M  | 2.9%     | \$15,897,500         | \$111,327      | 10.5%        | \$121,715                 | 143         | 8.3%     |  |
| 2015 | 17    | \$168.3M | 9.0%     | \$9,900,398          | \$78,943       | 8.5%         | \$108,621                 | 128         | 8.4%     |  |
| 2014 | 10    | \$116.1M | 4.8%     | \$11,613,500         | \$103,692      | 8.7%         | \$96,763                  | 114         | 8.5%     |  |
| 2013 | 13    | \$126.4M | 7.6%     | \$9,726,141          | \$72,293       | -            | \$88,238                  | 104         | 8.6%     |  |
| 2012 | 3     | \$13.8M  | 2.2%     | \$4,590,565          | \$27,163       | -            | \$81,254                  | 96          | 8.6%     |  |

<sup>(1)</sup> Completed transaction data is based on actual arms-length sales transactions and levels are dependent on the mix of what happened to sell in the period.

## **MIDSCALE & ECONOMY SALES**

|      |       |          | Co       | mpleted Transaction | s (1)          |              | Marke      | t Pricing Trends ( | 2)       |
|------|-------|----------|----------|---------------------|----------------|--------------|------------|--------------------|----------|
| Year | Deals | Volume   | Turnover | Avg Price           | Avg Price/Room | Avg Cap Rate | Price/Room | Price Index        | Cap Rate |
| 2026 | -     | -        | -        | -                   | -              | -            | \$84,104   | 200                | 8.1%     |
| 2025 | -     | -        | -        | -                   | -              | -            | \$80,531   | 191                | 8.1%     |
| 2024 | -     | -        | -        | -                   | -              | -            | \$76,462   | 182                | 8.1%     |
| 2023 | -     | -        | -        | -                   | -              | -            | \$72,892   | 173                | 8.0%     |
| 2022 | -     | -        | -        | -                   | -              | -            | \$71,143   | 169                | 8.0%     |
| YTD  | 21    | \$170.9M | 10.1%    | \$8,137,270         | \$93,892       | 13.2%        | \$70,685   | 168                | 7.9%     |
| 2021 | 31    | \$186.1M | 12.8%    | \$6,001,935         | \$79,445       | 9.3%         | \$64,226   | 153                | 8.1%     |
| 2020 | 13    | \$48.9M  | 4.6%     | \$3,761,515         | \$53,501       | 8.6%         | \$65,684   | 156                | 8.4%     |
| 2019 | 26    | \$152.5M | 12.6%    | \$5,866,367         | \$61,108       | 10.4%        | \$67,569   | 160                | 8.7%     |
| 2018 | 19    | \$50.6M  | 5.9%     | \$2,663,521         | \$44,353       | 13.3%        | \$63,563   | 151                | 9.0%     |
| 2017 | 20    | \$81.5M  | 7.5%     | \$4,075,100         | \$55,709       | 8.7%         | \$60,132   | 143                | 9.0%     |
| 2016 | 18    | \$72.8M  | 7.7%     | \$4,042,924         | \$47,877       | 9.8%         | \$55,203   | 131                | 9.2%     |
| 2015 | 13    | \$54.4M  | 6.9%     | \$4,184,738         | \$38,914       | 10.9%        | \$50,772   | 121                | 9.2%     |
| 2014 | 19    | \$112.4M | 10.3%    | \$5,914,194         | \$53,894       | 8.0%         | \$45,802   | 109                | 9.2%     |
| 2013 | 12    | \$27M    | 4.9%     | \$2,251,923         | \$26,135       | 10.1%        | \$42,281   | 100                | 9.3%     |
| 2012 | 12    | \$27.4M  | 3.9%     | \$2,286,917         | \$32,984       | 12.0%        | \$38,871   | 92                 | 9.3%     |

<sup>(1)</sup> Completed transaction data is based on actual arms-length sales transactions and levels are dependent on the mix of what happened to sell in the period.

<sup>(2)</sup> Market price trends data is based on the estimated price movement of all properties in the market, informed by actual transactions that have occurred.





<sup>(2)</sup> Market price trends data is based on the estimated price movement of all properties in the market, informed by actual transactions that have occurred.

## **DELIVERIES & UNDER CONSTRUCTION**

| Year | Inventory |        |          | Deliveries |       | Net Deliveries |       | Under Construction |       |
|------|-----------|--------|----------|------------|-------|----------------|-------|--------------------|-------|
|      | Bldgs     | Rooms  | % Change | Bldgs      | Rooms | Bldgs          | Rooms | Bldgs              | Rooms |
| YTD  | 535       | 69,310 | -0.6%    | 3          | 222   | (2)            | (133) | 27                 | 4,718 |
| 2021 | 539       | 69,698 | 1.2%     | 17         | 2,207 | 10             | 1,210 | 24                 | 4,128 |
| 2020 | 534       | 68,879 | 1.2%     | 15         | 1,748 | 6              | 755   | 24                 | 3,410 |
| 2019 | 527       | 68,069 | 3.7%     | 18         | 2,312 | 18             | 2,312 | 20                 | 2,584 |
| 2018 | 510       | 65,671 | 1.4%     | 11         | 1,248 | 8              | 1,002 | 16                 | 2,274 |
| 2017 | 504       | 64,755 | 1.7%     | 11         | 1,552 | 11             | 1,552 | 9                  | 1,014 |
| 2016 | 494       | 63,657 | 1.1%     | 10         | 1,160 | 2              | 892   | 10                 | 1,460 |
| 2015 | 487       | 62,937 | 1.0%     | 3          | 413   | (4)            | (57)  | 13                 | 1,673 |
| 2014 | 485       | 62,311 | -0.6%    | 4          | 571   | 0              | 21    | 2                  | 314   |
| 2013 | 485       | 62,666 | 0.2%     | 6          | 777   | 3              | 596   | 3                  | 401   |
| 2012 | 481       | 62,549 | 0.7%     | 3          | 501   | 2              | 401   | 5                  | 767   |



